



Standardized Work for Noncyclical Processes

Joseph Niederstadt

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While it is a given that most Lean companies adopt methods to standardize cyclical activities, they often fail to apply the same rigor to noncyclical work, believing that it cannot be measured. *Standardized Work for Noncyclical Processes* cuts to the core of this mistaken belief and shows you how to measure nonrepeating job processes and eliminate waste associated with noncyclical activities.

Taking a hands-on approach reflective of his time as an operator on the line, Joseph Niederstadt lays out the methods he has instituted successfully in more than 30 factories around the world. He defines and details a proven process for building consistent quality products at reduced costs, and includes coverage of activities involving multiple machine job setters, maintenance, stockers, and quality auditors. When implemented correctly this method can help you increase utilization to 85 percent through intelligent data collection.

Presenting a wealth of process charts and visual reference tools, the book illustrates how to:

- Identify abnormalities and waste
- Foster teamwork and knowledge sharing
- Promote a safe work environment
- Ensure a balanced workload
- Establish a baseline for continuous improvements

Throughout the text, the author references blank forms and offers numerous examples of what the forms should look like when populated with the proper data. The CD that accompanies the book includes e-versions of all the forms, as well as color versions of images found in the text.

"Where there is no standard, there is no improvement."

—Taichi Ohno, Toyota

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